

THE SAINT-GOBAIN GROUP

CIRCULAR ECONOMY

SUSTAINABLE LEADERS CONFERENCE
DECEMBER 2, 2020





MAKING THE WORLD A BETTER HOME



A STRONG GLOBAL GROUP

More than

170,000

employees and over
100 nationalities represented



One of top 100 **most innovative** groups in the world for the last 9 years

Founded over

350 YEARS
AGO

Around

1,000 manufacturing
facilities worldwide, operations in
70 countries



Commitment:
carbon neutrality
in 2050

2019 TURNOVER

€42.6BN

About

4,000
sales outlets



European or World leadership positions in most of our businesses

+4.7 %

€3.4BN

2019 Operating income

Our organization

4 consolidated Regions



Americas

Southern Europe, Middle East, Africa

Northern Europe

Asia-Pacific

and one global entity

High Performance Solutions

OUR GOAL IN CONSTRUCTION...

OUR CONTRIBUTION TO COMFORTABLE AND SUSTAINABLE BUILDINGS – MY HOME

From bare brickwork...

...and fitout...

...to the completed facility



Construction materials for wall, floor, ceiling and façade, building protection products



High-security glazing
Glass products for interior and exterior, energy-saving products



Plaster Gypsum dry-lining systems, plasters, bathroom and kitchen fittings, service repairs and equipment replacement

... WITH THREE MAIN BUSINESS AREAS IN CONSTRUCTION

BUILDING DISTRIBUTION



Bathroom and kitchen fittings,
kitchen express: service
repairs and replacement



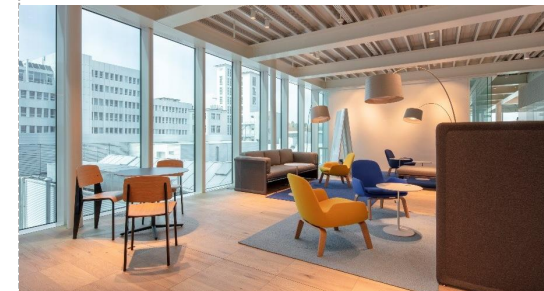
CONSTRUCTION PRODUCTS



Glass wool,
construction materials for wall,
floor, ceiling and façade,
gypsum dry-lining systems



GLASS



High-security glazing,
glass products for interior and
exterior,
warm edge spacers,
solar protection glazing



CARBON NEUTRALITY AT THE CORE OF THE GROUP'S STRATEGY



14.5%:
reduction in CO₂ emissions
between 2010 and 2019

Target: -20% in 2025



2050 goal: Net zero carbon emissions

Internal carbon price

Incorporated into decision-making procedures concerning investments and R&D projects

*

Saint-Gobain has appeared for the last 2 years on the

Climate Change – CDP 'A List'

*

60% of our portfolio

contributes directly or indirectly to the reduction of CO₂ emissions

CSR DASHBOARD ELEMENTS, ONE: CIRCULAR ECONOMY

GOALS

2018 INDICATORS

2019 INDICATORS

Circular economy

Change the way we design, produce and distribute our products and solutions to develop the circular economy

Reduce the extraction of virgin natural raw materials (sand, gypsum)

9,024,612
Tons avoided



8,461,903
Tons avoided

Reduce non-recovered waste by 50% by 2025 (2010 base)

15.9 %



11.5 %

Health & safety

Our first responsibility is to guarantee the health and safety of our employees and our stakeholders

Achieve a **TRAR of 2.2** in 2020
(employees, temporary workers and subcontractors on site)

2.4



2.2
Target 2.3

Local & inclusive value-creation

Be a corporate citizen in every country

Percentage of employees responding to **our satisfaction survey**

71.9%



74%

Percentage of **shares held** by our employees

8%



8.7%

Percentage of employees who have received **training** during the year

87.7%



79.1%

Large stakes in circular economy for Saint-Gobain

2 major issues



Natural resources

- Raw materials, incl. secondary, are increasingly critical
- Generalized rarefaction, mining impact on biodiversity and CO₂



Waste management

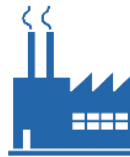
- At all stages of product life cycle
- Uneven maturity of technical solutions
- Fragmented value chain

Our ambitions at 3 levels



Product/ systems offering

To be the best in class in circular product offer



Supply chain & operations

To remove technical constraints for higher level of circularity



Network/ services Ecosystem

To be best positioned to capture relevant products after use

Growth
Impact on the top line

Competitiveness
Impact on the bottom line

Anticipation, Differentiation, Cost

SAINT-GOBAIN SWITZERLAND EXAMPLES IN CIRCULAR ECONOMY

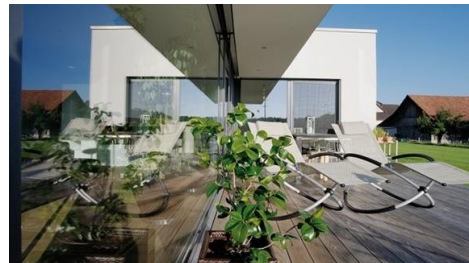


HIGH COMMITMENT TO SUSTAINABILITY

High contribution towards increasing the energy efficiency of buildings (especially insulation/glass)



Weber, ISOVER, façade systems



SWISSPACER, Glassolutions, insulation glazing

Promotion of resource efficiency through circular economy (including recycling)



Rigips, plaster recycling at Granges Only facility in Switzerland



ISOVER, glass recycling 80% of input material for glass wool production in Lucens

Support of decarbonisation and contribution against climate change



ISOVER, CO₂-neutral production



SageGlass, sustainable high-tech glass solutions

THE SAINT-GOBAIN GROUP

